Overview

- Drivers for a Project Management Framework
- Development and progress to date
- Implementation and benefits to be realised
- Key learnings
Drivers

- MRC has a 10 yr. capital program of $1.061 Billion (today’s dollars)
- One third of the 15/16 budget, $101.8 million, is capital expenditure.
- Development of risk based project justification and business cases
Drivers cont.

- Streamline processes
- Improved Project management capability
- Opportunity for improved project outcomes
THE PROJECT IS GOING FINE!
It’s a Change Process….

- Project Team consists of approx. 45 staff
- Executive Project Sponsors to provide direction
  - Executive team and Program Managers
- Early Stakeholder Buy-in
- Accountability for deliverables
Change Management Process

2014

STAGE 1
Development of EPMF

2015

STAGE 2
Implementation of EPMF

2016

STAGE 3
Review of EPMF

2017

Change Management

2018

CURRENT PRACTICE

Mackay REGIONAL COUNCIL

DESIRED PRACTICE
Framework Methodology

PROJECT DEVELOPMENT PHASE
- Concept Proposal
- Planning
- Business Case

PROJECT DELIVERY PHASE
- Project Management Plan
- Delivery Strategy
- Deliver: Maintain and Control
- Testing and Commissioning

PROJECT FINALISATION PHASE
- Project Handover
- Project Review
- Completion Report
PMBOK Principles

1. Integration
2. Scope
3. Time
4. Cost
5. Procurement
6. Risk
7. Stakeholder
8. Communication
9. Human Resources
10. Quality
The most important process.....

➢ Project Development
Phase = Planning!

- Concept Proposal
- Prioritisation
- Options Analysis
- Business Case
A key part of the framework is the project gateways

- **Gateway Reviews at critical points in the project**

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<th>Gate</th>
<th>Description</th>
<th>Phase</th>
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- **Governance mechanism**
Constraints & dependencies

- Differing opinions
- Wide range of people and personalities
- Managers champion change
- Stakeholder Buy-in
- Time Management
- Defining ‘future state’
Implementation

- Project management capability assessment
- Staged process over number of years
- Training
- Mentoring
- ‘Communities of Practice’
- Continual Improvement
Benefits

- Consistent processes
- Integration of stakeholders
- Increased project management capability
- Reliable delivery of projects
- Reviewing lessons learnt
- Fit for purpose framework
Key Learnings

1. Look for good practice
2. Communication is KING
3. Get top level buy-in early
4. Be clear on the goal
5. Make it flexible
Questions